

APPROVED MINUTES OF INFORMATION SESSION OF THE BOARD OF TRUSTEES OF THE COMMUNITY
COLLEGE DISTRICT OF THE COUNTY OF MACOMB

An open information session of the Board of Trustees of the Community College District of the County of Macomb was held Wednesday, April 17, 2019 at 6:00 p.m., in Room 109 of the University Center, Professional Development Center, Center Campus, 44575 Garfield Road, Clinton Township, Michigan.

1.0 CALL TO ORDER

The meeting was called to order by Chairperson Lorenzo at 6:02 p.m.

2.0 ROLL CALL

Present: Katherine Lorenzo, Chairperson
Frank Cusumano, Vice Chairperson
Kristi Dean, Secretary
Roseanne DiMaria, Treasurer
Joan Flynn, Trustee
Shelley Vitale, Trustee

Absent: Vincent Viviano, Trustee

Also present: James Sawyer, President
Elizabeth Argiri, Vice President, Business
Sharon Kowal, Executive Administrative Assistant to the President
Deborah Mende, Director, President's Office
Jeffrey Steele, General Counsel, Office of General Counsel
William Tammone, Provost/Vice President, Learning Unit
Jill Thomas-Little, Vice President, Student Services
Casandra Ulbrich, Vice President, College Advancement & Community Relations
Denise Williams, Vice President, Human Resources

3.0 APPROVAL OF AGENDA

MOTION by DiMaria, supported by Flynn, to approve the agenda as presented.

Motion carried.

4.0 AUDIENCE PARTICIPATION

None.

5.0 REVIEW OF AGENDA ITEMS AND MATERIAL

None.

6.0 ISSUE AND UPDATES

Dr. Sawyer's Updates:

- Thank you to Casandra Ulbrich for all of the hard work she has done during her time at Macomb. Dr. Ulbrich has accepted a position at the University of Michigan-Dearborn as the Vice Chancellor of Advancement. We are sorry to see her leave, but this is a fantastic opportunity for her and we appreciate all she has done for the college.
- Thank you to the board members who attended Institutional Development Day yesterday. It was fantastic to have four board members there. He hopes they enjoyed the day and found it informational. This year we changed the schedule of the day and he has been receiving positive feedback on that. We officially closed the college until 1 p.m., invited the entire college community and held the retiree reception in the middle of the day. As a result of these changes we had more staff in attendance throughout the events.
- The center campus tour on April 2, 2019 went well. There were a lot of great questions and the staff did a nice job in demonstrating their area. Keep in mind that we toured only some of the highlighted areas there is still more we want to show you. We are in the process of working on a date for the south campus tour.
- Mr. Steele has additional clarification he wants to share in response to Trustee Cusumano's question about College Police having the authority to remove someone from campus. Mr. Steele said the Rules and Regulations give the police the power to enforce the rules and regulations. We also have a College Police Authority Policy, which he referenced last month, and it does state that the college officers have the power and authority of peace or law enforcement officers under the code of criminal procedure. In addition to that, there is a specific Michigan law that allows campus police to enforce their rules and to evict people from campus if they are violating the rules. The penal code he referred to is MCL 752581. The College Police Authority Policy references two or three statutes that also give police authority to enforce rules.
- Spring/Summer Enrollment Update: Currently credit hours are down 1.8 percent and student headcount is down 4 percent. We have forecasted a 6 percent decline, same as we did for the winter term; therefore, we are running ahead of forecast.
- Student Payment Plan Soft Launch: Started the soft launch for the fall term without any promotion and 90 students have already taken advantage of it. Close to \$17,000 in payments made leaving \$75,000 in outstanding balances. This is a great plan to put in place and we look forward to seeing the opportunities it will to present to students.
- Trustee Orientation for Shelley Vitale is on May 2, 2019, 9:30 a.m. to 11:30 a.m., south campus in the D322 conference room. Any board members who want to attend are certainly welcome.
- Meeting with Mr. Eugene Groesbeck and Mr. Garry Watts held on April 1, 2019. Mr. Groesbeck stated at the March board meeting that he would be reaching out to set up this meeting. On April 11, the trustees received an email with the minutes from the meeting, a letter from Messer's Groesbeck and Watts, and a document Mr. Groesbeck provided in

advance of the meeting. Ultimately, it is the decision of the board to meet with Messer's Groesbeck and Watts or not.

Trustee Lorenzo said based on the feedback she has heard from board members so far, she does not think there is an agreement to meet with Mr. Groesbeck and Mr. Watts. Unless there is some other discussion about this, we can just end it.

Discussion continued about changing the way the board selects a replacement for a vacancy. The process used to select someone to fill a vacancy is up to the discretion of the board seated at that time. If another vacancy occurs with this board, at the time the selection process is decided would be when a trustee would voice their opinion and make recommendations such as, personally asking the people who ran on the ballot to apply for the vacancy.

Trustee Flynn asked if the board was going to contact Mr. Groesbeck and Mr. Watts and let them know that the board will not be meeting with them. The board agreed to have General Counsel draft a letter to Messer's Groesbeck and Watts denying them a meeting.

1. Board Policy Review

Residency Policy – Mr. Steele said this policy sets forth when an individual will be charged in-district as opposed to out-of-district rates. Our policy stated that individuals that are honorably discharged from the U.S. Military would be given in-district rates. There has been a change in the law that necessitates our policy to include people discharged other than honorably. The revision to the policy is designed to deal with that change.

General Policies Governing The Public Use of College Facilities – Mr. Steele said he considers these revisions as clean up and clarify the scope of the policy. His intention is to make certain that individuals who use our facilities are aware that all college policies apply, with particular attention to and focus on the Rules and Regulations, the general rules and regulations that apply to everyone's conduct while on campus, and the Expressive Activity Policy.

Mr. Steele said there was a statement at the end of the policy that stated users might be required to pay fees. He wanted to clarify that there are fees for the use of college facilities or grounds. We do not always charge fees but we often do depending on what individuals want to use and reserve.

Trustee Flynn asked if people are charged fees to use our facilities. Mr. Steele said when people want to use the Expo Center there is a fee for that. Trustee Flynn said but who makes the decision not to charge someone. Mr. Steele said we usually do charge when someone wants to reserve space, even when someone wants to reserve a parking lot. We typically assess some sort of fee. There are times when we charge an honorarium or a \$1 fee if it is a community partner but typically, we do charge for the use of many of our facilities. Trustee Flynn asked if there is a fee structure for the cost of each facility. Ms. Argiri said yes, it is on the website. The facilities that we rent are the University Center, the MCPA, Sports and Expo Center, and K building at south campus. Dr. Ulbrich said we charge a rental fee for the Macomb Center and we charge the expenses for our staff time as well. Trustee Cusumano asked if police protection is charged. Dr. Ulbrich said yes, if security is required.

2. Board Member Requests for Action

Dr. Sawyer said he does not want to diminish in any way questions from the board. He does need to be able to distinguish between a board request for action and a board question. Recently individual trustees have brought up questions that would have an impact on board policies. Before administration does a lot of work on these issues, he would like to ascertain if more than one trustee wants us to investigate something or if this is an individual trustee's thought. For example:

- 1) Trustee Cusumano brought up changing the order of business by moving "Audience Participation" to follow "President's Report."
- 2) Trustee Flynn has mentioned that the meetings should start later because of her concern about starting the 7:30 p.m. on time.

Dr. Sawyer continued saying that both of those instances would affect the Bylaws of the Board. Before we start working on an issue, we need to know if other trustees are interested in taking a closer look at these items. If there are, then we can do the requisite investigation and make a recommendation to the board. We do not want to spend the time reacting to an individual trustee's issue because we recognize the board acts as a body of the whole.

Dr. Sawyer said however, that is different from the regular questions you ask. We try to be as responsive as we can either with an answer at the next board meeting or an email in between meetings or a couple of months later depending on the depth of the investigation. Does that make sense to everyone? The board understood. Trustee Dean said then if we are in the middle of a discussion and it is time for the 7:30 p.m. meeting to start, we could table our discussion until the next meeting. Dr. Sawyer said yes, if the majority of the board agrees to continue the discussion, we would put it on the agenda. Trustee Dean asked if it was a policy change if we table an item. Mr. Steele said no that would be parliamentary procedure.

3. SOAR

Dr. Sawyer said there had been some discussion about adding SOAR to south campus. Our initial investigation indicates that is problematic in the short-term. SOAR has been a very successful program at center campus. It has been a great way of engaging seniors in the community. However, we operate SOAR with a very small staff and if we were to double the program, we would in essence need to double our staff. Which is fine, we can allocate the money for that if we so choose, but the bigger dilemma is space. Ideally the only spaces suitable to hold SOAR would be K building or the auditorium in S building. Both of those buildings are going down for renovations in the next year. From an administration perspective, we believe it would be a mistake to launch SOAR when those facilities will be unavailable. He recommends that if the board wants to consider holding SOAR at south campus, we should table the matter until K and S buildings are back on line.

Dr. Ulbrich added that in addition to the space issues the feedback we received from current SOAR members about attending events at south campus was the parking. Many of the people who take part in SOAR have mobility issues and the amount of space between the parking lot and the building is a huge distance

4. Strategic Planning Session April 30, 2019

Dr. Sawyer said we agreed to hold the first strategic planning work session on April 30 from 3 to 6 p.m. at the UC in room 109. Kevin David, CampusWorks, will lead the session. In talking with Mr. David, he said for this session to be worthwhile we need to have at least five board members there. From a planning perspective, that makes sense. Please let us know if you will be attending the session. If you are unable to commit right now, let Ms. Kowal know as soon as possible.

Trustee Flynn said she is unable to attend. Trustee DiMaria was uncertain. Trustees Cusumano, Dean, Lorenzo and Vitale will attend.

5. Tuition

Last month Dr. Sawyer and Ms. Argiri gave a detailed presentation on the necessity of the tuition increase for Macomb to maintain the high quality of the services we provide and to present a balanced budget to the board. Dr. Sawyer said since then we have received news that the property tax millage is going to be higher than the original guidance the County gave us earlier. Consequently, he informed the board, via email, that we were going to reduce our recommendation from \$3 per credit hour to \$2 per credit hour. Dr. Sawyer asked the board, before they vote on this at the next meeting where they stand on this issue. He also asked if they had any questions or needed further explanation on anything.

Trustee DiMaria said she has no problem with it. Trustee Vitale asked why some of the rates were more than \$2 per hour. Dr. Sawyer said we have three different tuition levels; in-district, the rate county residents pay, out-of-district and out-of-state. Eight years ago, we decided to have a greater distinction between our different rates. The reason is because the taxpayers, through the millage, are helping support the college, therefore they get the lower rate. The out-of-county and out-of-state students pay more to make up for the difference for not paying for the millage.

Trustee Cusumano said the college has been spending the same amount of money since 2015 and our student base (FYES) is declining -- at what point do we start making decisions about cutting personnel and right sizing versus just maintaining the infrastructure. Again, we have this budget issue where the general fund budget summary, provided in the board packet, is different from the financial report. Ms. Argiri said the financial report is different from the general fund budget. The financial report that you receive as part of the yearly audit reflects that our Income Statement includes a number of funds; the general fund is one of the funds that we are required by General Acceptable Accounting Principles to present. When you look at the financial statements and see the total operating expenses those will be greater than the general fund budget and general fund actual because it includes the plant fund, the restricted fund (grants and restricted scholarships) and the MSPERS and OPEDS liability fund, which is another fund that is presented separately. When we report it on the financial statements, they are all consolidated.

Trustee Cusumano said would you agree that whichever number is used that our cost per student is increasing because of the decline in credit hours. Ms. Argiri said she does not have that information in front of her to respond accurately, but what she can say is that Macomb has been, for the last six years, the lowest cost per student and for the three years prior to that the second lowest cost per student. Trustee Cusumano asked if it has gone

consistently up per student. Ms. Argiri said, not by much, but she did not bring that information with her to give him an exact amount. Trustee Cusumano said at what point, if our FYES drop by 30 percent, is there going to be a mandatory reassessment of what we provide, because of that drop in students, and where are we projected to be in two, five, ten years. Are we still going to try to maintain a budget based on all of our revenue streams consistent with where we are at right now? Dr. Sawyer said we will always try to maintain what we think is necessary to provide a high quality education to our students. In essence, we will try to maintain those things as best we can. He would also suggest that there would be other changes that occur as we continue to evolve to better serve our student's needs.

Dr. Sawyer stated that when talking about those fluctuations in enrollment where that manifests itself most is the number of classes we run. That is where the biggest impact is on the adjuncts, because we have less sections available for them to teach. When we start talking about eliminating programs that is something we look at on a regular basis and that is driven as much by the external demand or need as it is internally as well. We want to try to meet the needs of the employers in the area. Now, to your point, we as a college, you as a board, can certainly decide we are going to eliminate a program because it is too costly. Those are decisions the board can make. However, the board needs to do that judiciously because whatever program(s) you decide to cut there will be ramifications. We will lose support in the community; we will lose additional students because those students are also taking other classes.

Dr. Sawyer said we run a fiscally responsible shop and we do many great things with limited resources. He does not say that with bias, he says that because we are the lowest cost FYES in the State, by quite a bit, and yet we are still doing innovative things and moving things forward. He credits the administration, the faculty and staff with that – we are not going to cut our way to be a great community college. If we continue to cut, he does not think we are serving our community well. We run the risk of not providing the services that we think are what make us special and help our community. There all kinds of things we can cut, but we have to be very careful when we do that.

Trustee Cusumano said he is trying to figure out how with a declining customer base, projected up to 35 percent, and as a service industry with approximately 70 percent of our expenses being wages and benefits, if there is a way of contracting that, other than what we talked about, to be consistent and balanced in regard to the loss of the number of students attending this institution. Dr. Sawyer said it will take cutting services or cutting programs. Again the volume of courses is handled primarily with the ebb and flow of adjuncts. When you think about enrollment that is the biggest impact. The other infrastructure services we provide we still need to do. The support mechanisms still need to happen. Trustee Cusumano said do we need all the buildings, we talked about selling some land, do we wait until we have the next bust cycle in the economy and then be able to ramp up quickly. What is the right sizing of the institution for the demand, assuming all these other matters are ancillary, the MCPA, the nursing program, good but fiscal loser, where is the balance being struck to contract the expense at that biggest chunk which is that 70 percent. Is it all going to be on adjunct faculty? Dr. Sawyer said not on all adjunct faculty but mostly. We have shown you the history of the positions that have been cut since 2009. We cut many positions and then reallocated other positions because they are things we think are helping our students be successful. The best example is the Reading and Writing Studio. That didn't exist until

2014/2015 and the board saw fit to support that because we recognized that it would make a difference for students. It was a wise choice. What you are describing, Trustee Cusumano, is what we do on a regular basis, we really do pay attention, that is the day to day running of the operation and we doing that in a manner as fiscally responsible as we can.

Trustee Cusumano said if he were running a service business and losing customers, at some point, he is going to have a cost benefit analysis and there will be a breaking point where he has to determine if he is delivering value when he has to start charging high prices. Dr. Sawyer said but if you look at the tuition increases historically, they have all been very modest. He thinks that our collective bargaining agreements provide increases for our faculty and staff and he thinks that is appropriate. Most people who work get an increase every year. That is a fact of life. There again if we were giving 10 percent increases that would be inappropriate. But we are not, we are giving cost of living increases for the most part. We think about and talk about those things on a regular basis to run the college. We still try to do our important work.

Trustee Vitale said she would like to go over the financials outside of this platform with someone so she can ask all of her questions. Dr. Sawyer said we will arrange that.

Trustee Vitale also said that Trustee Cusumano's discussion of the decreasing student body has come up a lot since she has been on the board. There are things, we as trustees, would like to address well ahead of them becoming an issue. Trustee Cusumano probably wants to look at it years in advance because we are concerned about it now before it becomes a problem. You work with it on a daily basis and it is something that should be looked at now as a potential problem in the future. Dr. Sawyer said fiscal responsibility is very important and we cannot do any of our good work if we are not financially viable. That is critical, we do understand that, and he agrees whole-heartedly with that. However, he also wants to caution the trustees about making rash quick decisions too far in advance. We may harm the very students we are trying to serve all with good intentions of protecting us down the line potentially if this trend continues. But, what about who we cut off today, who is now not being served because we made these decisions.

Ms. Argiri said one thing we are not able to predict is a downturn in the economy. We know that is what happened when our peak enrollment hit and we knew at that time that it was not sustainable. In 2010/2011, we were in a cutting cycle even though we were at peak enrollment. We cut about \$20 million from the budget, including many positions. We did not add full time positions to accommodate that growth in our student population therefore when student enrollment is down it is not like we have a lot of extra full time positions added from the result of that increase in demand.

Trustee Dean asked if the topic of charging by contact hours as opposed to credit hours has surfaced again. Dr. Sawyer responded that is something we want to look at and present to the board sometime in the future. We have to be careful if we make that change because we tend to have that differential of excess contact hours, typically in the career areas and hard sciences and that is where you would see expenses for students go up. We are not looking to gouge students so we will have to offset some of the course fees too, because we have charged higher course fees to make up for the differential. It will be a bit of a balancing act.

Trustee Flynn stated that the Governor said she is going to give us some money. Dr. Sawyer said that is true, but we are not counting on that because it is linked to the \$.45 gas tax which is going to be a challenge for her to successfully obtain.

Trustee Flynn said a tuition increase of \$2 per credit would cost a student \$24 more if they take 12 credits. Trustee Flynn said that is a lot of money. She knows it went down from \$3 to \$2 but still. Dr. Sawyer said our goal there was to strive for a balanced budget. We could do that with a \$2 increase so we reduced it from \$3. Trustee Flynn said the students in the nursing program and vet tech program should pay more than those students who take an English class. Dr. Sawyer said he understands her point but it is the board's decision on how to charge tuition and traditionally it has been by credit hour.

Trustee Cusumano asked what would happen if the majority of the board voted no to the tuition increase as proposed. Dr. Sawyer said he would envision administration presenting the board with a deficit budget next month with the assurance that by January at budget revision there will be a balanced budget. We would also be engaging the trustees in a discussion of what to cut. We would have recommendations but we would need your support for those cuts because you will also be in the position to answer why the college does not offer or do something anymore.

A few weeks ago, Trustee Lorenzo said that she attended the MCCA Board of Directors meeting with Dr. Sawyer. We were advised to ask for a 3 percent increase in tuition every time whether you need it or not. All of the other community colleges present heard that as well. The thinking is that you have to increase tuition because your costs are going up. She thinks when we are talking costs to a student it is very easy to focus on money. Because it is so concrete and visible. From her perspective and from her years at a community college she does not think that declining enrollment is due to lack of funds. She thinks there are other factors. The students who cannot afford community college can apply for financial aid and get a Pell Grant. The students who do not qualify for financial aid typically have the means. She has never in 35 years heard one student say they were taking fewer classes because of the money. She has heard them say because my mother is sick, my jobs requires me to take less classes, they have to work in their dad's store, my children need me at home. She has never once heard anybody say they couldn't afford the tuition and that is why they were taking fewer classes. We have to look at other factors other than tuition to get more students.

Dr. Sawyer said enrollment numbers and tuition costs are independent. The best example of that is Oakland Community College. Their tuition is less than ours is and yet they have seen a much higher decline in enrollment. He does not know why that is, but to some extent he credits our staff for the work they do with outreach and recruiting people. Early College and Dual Enrollment have played a big part in that as well. It goes to the point of tuition being independent of enrollment.

Trustee Dean asked if we have thought about freezing or grandfathering those students who are already here and then increasing tuition for new students. Dr. Sawyer said that would be very difficult to manage because the nature of our students is they come and go making it hard to identify who is a continuing student.

Trustee Cusumano asked why total headcount divided by credit hours has decreased. He has postulated that it is because financial aid students will take one less class because they need money for things like rent and groceries. Is there an explanation for the decline in credit load per student? Dr. Sawyer said the blip up in enrollment was during the height of the recession. A big contributing factor was people were unemployed. When a person is unemployed, they have more time and have a greater sense of urgency to complete their program. While, as the economy gets better people are working, busy, and taking less credits.

Dr. Sawyer said the other phenomenon he believes is as the economy improves; families are better off and are more likely to send their children to 4-year universities. Where if they were in a different situation they likely would direct their students to attend Macomb. That may have contributed to the spike we saw in the 2010 timeframe as well.

Trustee Cusumano asked what the success rate is of students graduating with a degree or certificate. Dr. Sawyer said with a certificate, degree or transfer is under 40 percent.

Trustee Cusumano asked how much the \$2 generates. And is that in current year fiscal equated students? Ms. Argiri said about \$800,000.

Trustee Cusumano asked with the \$800,000 increase in revenue in tuition what is the projected anticipated budget. Ms. Argiri said we are still working through the budget but with the 3 percent enrollment decline, we are looking at \$55.5 million in tuition and fees. We are still working through total expenditures but right now, they are going to be around \$139 million. There is still work to do on the budget so she cannot give the board a final number right now.

Trustee Cusumano said if this board was to approve a 1 percent increase would that lead to drastic or radical cuts in programming? Dr. Sawyer said he could not say with absolute certainty we would, but that is what we would be looking for. We would look for what has the least impact on students, least impact on the community and minimize it the best we can.

Trustee Cusumano said if we did not approve the proposed tuition increase is it possible to scale back the renovations on some of the buildings in order to cover the loss of revenue stream. Dr. Sawyer said we could not scale back the renovation on R, S, and T because it is a State approved project that we have been committed. We have already approved the contracts for CB building and the design for SK is being finalized. Dr. Sawyer said, wisely so, the board chose to bring our facilities up to date from a learning environment perspective, from an accessibility perspective and from an infrastructure perspective.

Dr. Sawyer said he will continue to make the argument that a \$2 increase is modest. He realizes that is an additional cost for students but it is \$2; it is not as if we are coming in with a \$10 increase. Our students are taking 8 credit hours a term - if we look at the average student load of \$2 a credit hour it will cost an additional \$16 a term.

Trustee Lorenzo said she is confused because she is hearing "we don't want to place a financial burden on the students by increasing tuition by \$2 a credit hour" but she is also hearing "charge more to students for some programs." How do you justify that?

Trustee Cusumano said he is questioning whether or not the organization is as lean as it could be. Trustee Lorenzo said she thinks it is too lean. Dr. Sawyer said we have been the lowest cost per student for six years. He asked Trustee Cusumano to consider what is low enough when are we chipping away at bone and potentially losing people who see brighter prospects elsewhere or just feel overloaded. Trustee Cusumano said we are a large community college we are significant compared to Lansing Community College for example, our investment portfolios. Sometimes it is comparing apples to oranges when you compare Macomb Community College to some of these outlier community colleges and the expenses that they have to run the ship at all. Dr. Sawyer said he looks at Oakland and Lansing specifically as our peer group and we are quite a bit less expensive than them on a FYES. Trustee Cusumano said if it was to be argued that because they are not managed efficiently are we comparing ourselves to them for purposes of making an argument of increased tuition costs and other revenue streams. Trustee Cusumano said that our focus needs to be on alternative revenue streams including increasing revenue from our investment portfolio in the next fundraising campaign to increase our investment portfolio so we are not relying so much on students for purposes of running the college. He hopes that we can get to the point where we can make it a percentage of the total revenue that would shrink that dependency which is over 40 percent now from tuition. The young people rely on us the elders and the elected officials to make sure that these tough questions are asked. He thinks it is a function of the trustees to ask these tough questions to test the administration and test the stakeholders in the college to make sure taxpayers are getting the best value.

Trustee Flynn said we just went out for a 20 year millage and now we are raising the tuition. Dr. Sawyer said that is very typical and if anything we are on the light side of tuition increases. We have the 3rd lowest millage and the 4th lowest tuition in the State so that goes back to how low is low enough. His concern is that we would not be best serving our students and the community if we start cutting into our core services and core programs.

Trustee Vitale said she liked what Trustee Lorenzo said about the MCCA recommending a 3 percent tuition raise regardless and all of the other community colleges hearing that and we are recommending a 2 percent increase. She thinks there have been many examples of how we are trying to run things tight but the reason why people love this community college is because of the exemplary service, the reason why we stick with it and it is really nice. Our goal is to go a bit above, not remain status quo or just get by with whatever. Two dollars is such a minimal amount and it is expected. The community expects that tuition will always go up. Instead of debating it, we should go with it and watch it, but never think that at some point we will not keep raising tuition.

Trustee Cusumano asked Ms. Argiri what she projects the budget for last year to close out at. Ms. Argiri said the projection is to be at \$570,000.

Trustee Flynn asked why we could not charge more for rentals. Ms. Argiri said we try to stay competitive because we do not want to price ourselves out of the market. Trustee Flynn said who is our market. Dr. Sawyer said conference centers and hotels routinely rent out their conference rooms. Ms. Argiri said our staff does a lot of environmental scanning to make sure our rates are competitive but not so high that we do not get any rentals at all.

Trustee Lorenzo asked for a straw vote on the tuition increase. Trustee Cusumano said he would support a 1 percent increase. Trustee Flynn said she was not going to vote for an increase but she would support 1 percent. Trustee Dean said she would support 1 percent. Trustee Vitale would support 2 percent. Trustee DiMaria would support the 2 percent. Trustee Lorenzo would support the 2 percent.

7.0 Closed Session

It was determined that it was not necessary to go into closed session.

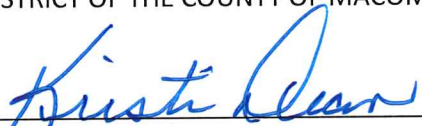
8.0 ADJOURNMENT

MOTION by Flynn, supported by Dean, to adjourn the meeting.

Motion carried.

The meeting adjourned at 7:24 p.m.

COMMUNITY COLLEGE DISTRICT OF THE COUNTY OF MACOMB BOARD OF TRUSTEES


Secretary